# **Unit Information** Unit Type: County Year: 2018 Unit Name: Escambia Unit Dependency: Unit Status: Active **Location Information Contact Information** Name: Hon. Pam Childers Name: Ms. Sharon Harrell Title: Clerk of the Circuit Court and Comptroller Title: Finance Director Phone: (850) 595-4825 Phone: (850) 595-4825 Email: SHarrell@escambiaclerk.com Address: Address: 221 Palafox Place. Suite 130 221 Palafox Place. Suite 130 Pensacola, FL 32502-5843 Pensacola, FL 32502-5843

# Chief Financial Officer Name: Pam Childers Title: Clerk of the Circuit Court & Comptroller Have You Experienced a Financial Emergency in this year? If Yes, Have You Compiled With Section 218.503(2), Florida Statues?

## AFR Details

## **Original AFR**

AFR Status: Certified

AFR Received Date: 3/1/2019

Audit Received Date: 3/11/2019

Submission Type: Electronic

# **Long-Term Debt Information**

Long-Term Debt: \$157,811,000

# **Audit Information**

Was an audit performed? Yes

Audit Performed Date: 2/25/2019

Auditor Name: Warren Averett

Address:

316 South Baylen Street

Suite 300

Pensacola, FL 32502

Thursday, April 18, 2024 Page 1 of 12

# **Revenues Report for FYE 2018**

Account Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
311000 - Ad Valorem Taxes	108,804,940	7,519,936									116,324,87
312100 - Local Option Taxes		11,361,080									11,361,080
312300 - County Ninth-Cent Voted Fuel Tax		1,622,957									1,622,957
312410 - First Local Option Fuel Tax		7,575,321									7,575,321
312420 - Second Local Option Fuel Tax		4,859,270									4,859,270
312600 - Discretionary Sales Surtaxes				46,083,486							46,083,486
315000 - Communications Service Tax (Chapter 202)	2,467,752										2,467,752
316000 - Local Business Tax (Chapter 205)	487,451										487,451
322000 - Building Permits		380,343									380,343
323100 - Franchise Fee - Electricity	11,877,216										11,877,216
323400 - Franchise Fee - Gas	1,589,612										1,589,612
323700 - Franchise Fee - Solid Waste		1,994,081									1,994,081
323900 - Franchise Fee - Other	174										174
325100 - Special Assessments - Capital Improvement		152,705									152,705
325200 - Special Assessments - Charges for Public Services	885,584	17,706,195									18,591,779
329000 - Other Permits, Fees & Special Assessments		1,125									1,125
331100 - Federal Grant - General Government	12,304	162,937		12,031,547							12,206,788
331200 - Federal Grant - Public Safety	113,637	1,063,861		, ,-							1,177,498
331350 - Federal Grant - Sewer/Wastewater		11,201									11,201
331420 - Federal Grant - Mass Transit		5,486,270		710,360							6,196,630
331500 - Federal Grant - Economic Environment		1,962,726									1,962,726
331650 - Federal Grant - Child Support Reimbursement		363,698									363,698
331700 - Federal Grant - Culture/Recreation		45,327									45,327
331900 - Federal Grant - Other		325,688									325,688
333000 - Federal Payments In Lieu Of Taxes	5,127	020,000									5,127
334200 - State Grant - Public Safety	27,290	528,829		1,580,219							2,136,338
334350 - State Grant - Sewer/Wastewater	21,200	020,020		404,736							404,736
334390 - State Grant - Other Physical Environment		1,189,240		404,730						325.520	1,514,760
334420 - State Grant - Mass Transit		1,480,833								323,320	1,480,833
334490 - State Grant - Other Transportation	362	1,400,000		3,632,700							3,633,062
334610 - State Grant - Health or Hospitals	302	72.290		0,002,700							72,290
334690 - State Grant - Other Human Services	57,102	72,230									57,102
334700 - State Grant - Culture/Recreation	37,102	982.659									982.659
334890 - State Grant - Other Court-Related	302.540	902,039									302,540
335120 - State Revenue Sharing - Proceeds	8,883,539										8,883,539
335130 - State Revenue Sharing - Insurance Agents County	58,807										58,807
Licenses	,										
335140 - State Revenue Sharing - Mobile Home Licenses	43,203										43,203
335150 - State Revenue Sharing - Alcoholic Beverage Licenses	139,903										139,903
335170 - State Revenue Sharing - Cardroom Tax	52,731										52,731
335180 - State Revenue Sharing - Local Government Half-Cent Sales Tax	25,920,787										25,920,787
335190 - State Revenue Sharing - Other General Government	156,866										156,866
335210 - State Revenue Sharing - Firefighter Supplemental Compensation		35,408									35,408
335220 - State Revenue Sharing - Enhanced 911 Fee		1,342,264									1,342,264
335490 - State Revenue Sharing - Other Transportation	64.346	4,831,999									4,896,345

Thursday, April 18, 2024 Page 2 of 12

Account Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
335500 - State Revenue Sharing - Economic Environment		1,520,820									1,520,820
337100 - Local Government Unit Grant - General Government	31,949	1,118,610									1,150,559
337300 - Local Government Unit Grant - Physical Environment		4,997,363		1,184,304							6,181,667
337400 - Local Government Unit Grant - Transportation		540,028		199,735							739,763
338000 - Shared Revenue From Other Local Units			60,000								60,000
341100 - Service Charge - Recording Fees	1,446,848	486,660									1,933,508
341200 - Internal Service Fund Fees and Charges							33,305,976				33,305,976
341520 - Fees remitted to County from Sheriff	267,389										267,389
341530 - Fees remitted to County from Clerk of Circuit Court		703,090									703,090
341550 - Fees remitted to County from Supervisor of Elections	3,439										3,439
341800 - County Officer Commission and Fees	3,554,703										3,554,703
341900 - Other General Government Charges and Fees	331,999					126,053				4,817,993	5,276,045
342200 - Service Charge - Fire Protection		206,000									206,000
342300 - Service Charge - Housing for Prisoners	18,503	1,704,951									1,723,454
342500 - Service Charge - Protective Inspection Fees						2,764,100					2,764,100
342600 - Service Charge - Ambulance Fees						12,773,020					12,773,020
342900 - Service Charge - Other Public Safety Charges and	506,016	475				, ,,					506,491
Fees	300,010										
343300 - Service Charge - Water Utility		62,453									62,453
343400 - Service Charge - Garbage/Solid Waste	750,000					14,998,140					15,748,140
343500 - Service Charge - Sewer/Wastewater Utility		104,520									104,520
343700 - Service Charge - Conservation and Resource Management		5,300									5,300
343900 - Service Charge - Other Physical Environment Charges		2,157									2,157
344300 - Service Charge - Mass Transit		1,055,491									1,055,491
344600 - Service Charge - Tolls (Ferry, Road, Bridge, Etc.)		3,403,058									3,403,058
344900 - Service Charge - Other Transportation Charges		541,270									541,270
347100 - Service Charge - Libraries		38,263									38,263
347200 - Service Charge - Parks and Recreation	45,915	31,214									77,129
347300 - Service Charge - Cultural Services				5,005							5,005
347400 - Service Charge - Special Events	587										587
347500 - Service Charge - Special Recreation Facilities	56,015	3,630		177,627		5,100,674					5,337,946
348110 - County Court Criminal - Filing Fees	5,240										5,240
348120 - County Court Criminal - Service Charges	33,118										33,118
348130 - County Court Criminal - Court Costs	116,399										116,399
348210 - Circuit Court Criminal - Filing Fees	640										640
348220 - Circuit Court Criminal - Service Charges	30,873										30,873
348230 - Circuit Court Criminal - Court Costs	331,294										331,294
348310 - County Court Civil - Filing Fees	1,082,513										1,082,513
348320 - County Court Civil - Service Charges	1,820										1,820
348410 - Circuit Court Civil - Filing Fees	778,370	975									779,345
348420 - Circuit Court Civil - Service Charges	276,461										276,461
348480 - Circuit Court Civil - Fees and Service Charges	52,492										52,492
348510 - Traffic Court - Filing Fees	9,750										9,750
348520 - Traffic Court - Service Charges	525,194										525,194
348530 - Traffic Court - Court Costs	877,581										877,581
348610 - Juvenile Court - Filing Fees	-3										-3
348620 - Juvenile Court - Service Charges	12,509									+	12,509
348630 - Juvenile Court - Court Costs	462										462
348710 - Probate Court - Filing Fees	239,420										239,420

Thursday, April 18, 2024 Page 3 of 12

Account Code		General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
348720 - Probate 0	Court - Service Charges	22,500										22,500
348880 - Probation	/Alternatives		1,040,948									1,040,948
348921 - Court Inn	ovations/Local Requirements		100,158									100,158
348922 - Legal Aid			100,158									100,158
348923 - Law Libra	ıry		100,158									100,158
348924 - Juvenile	Alternative Programs		100,158									100,158
348930 - State Cou	urt Facility Surcharge (\$30)		899,311									899,311
348932 - Domestic	Violence Surcharge	49,549										49,549
348990 - Other Co	urt Collections Transferred to BOCC		322,298									322,298
349000 - Other Ch	arges for Services	95,079	1,190,296					4,389,339				5,674,714
Criminal	ts and Fines - As Decided by County Court	548,704	302									549,006
351200 - Judgmen Criminal	ts and Fines - As Decided by Circuit Court	157,105										157,105
351500 - Judgmen	ts and Fines - As Decided by Traffic Court	839,626										839,626
352000 - Fines - Li	brary		84,551									84,551
354000 - Fines - Lo	ocal Ordinance Violation	72,531	263,017									335,548
359000 - Other Jud	Igments, Fines and Forfeits	4,083	406,548									410,631
361100 - Interest		900,660	348,009	86,623	2,001,266		321,507	84,220			13,690	3,755,975
362000 - Rents and	d Royalties	727,263	13,854									741,117
364000 - Disposition	n of Fixed Assets	76,410	122,218		99,079		163,340					461,047
365000 - Sale of S	urplus Materials and Scrap		12,522									12,522
366000 - Contribut	ions and Donations from Private Sources	650	168,327									168,977
369900 - Other Mis	cellaneous Revenues	2,179,094	2,355,446	39,262	75		75,356				89,140	4,738,373
381000 - Inter-Fun	d Group Transfers In	7,422,396	8,786,315	14,442,290	6,198,098		1,300,000					38,149,099
389300 - Proprieta	ry - State Grants and Donations						34,429					34,429
389400 - Proprieta	ry - Other Grants and Donations						90,060					90,060
	Grand Total	186,434,419	105,999,165	14,628,175	74,308,237		37,746,679	37,779,535			5,246,343	462,142,553

# **Expenditures Report for FYE 2018**

Account/Object Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
511.10 - Legislative - Personnel Services	1,179,108										1,179,108
511.30 - Legislative - Operating Expenses	76,568										76,568
511.60 - Legislative - Capital Outlay				21,000							21,000
511.80 - Legislative - Grants and Aids	109,873										109,873
512.10 - Executive - Personnel Services	992,577										992,577
512.30 - Executive - Operating Expenses	11,127,561										11,127,561
512.60 - Executive - Capital Outlay	28,115										28,115
512.80 - Executive - Grants and Aids	3,619,607										3,619,607
513.10 - Financial and Administrative - Personnel Services	18,259,882	127,514					1,351,288				19,738,684
513.30 - Financial and Administrative - Operating Expenses	7,012,846	1,141,500					35,076,482				43,230,828
513.60 - Financial and Administrative - Capital Outlay	332,843	755,484									1,088,327
513.80 - Financial and Administrative - Grants and Aids	337,649	46,192					215				384,056
514.10 - Legal Counsel - Personnel Services	1,419,888										1,419,888

Thursday, April 18, 2024 Page 4 of 12

Thursday, April 18, 2024 Page 5 of 12

Account/Object Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
514.30 - Legal Counsel - Operating Expenses	86,020										86,020
514.60 - Legal Counsel - Capital Outlay	7,020										7,020
515.10 - Comprehensive Planning - Personnel Services	1,124,532	523,465				450,996					2,098,993
515.30 - Comprehensive Planning - Operating Expenses	61,006	34,336				76,522					171,864
515.60 - Comprehensive Planning - Capital Outlay	2,250	29,240									31,490
516.10 - Non-Court Information Systems - Personnel Services	315,364										315,364
516.30 - Non-Court Information Systems - Operating Expenses	183,024										183,024
517.70 - Debt Service Payments - Debt Service	· ·	6,425	14.724.005							68,944	14,799,374
519.10 - Other General Government - Personnel Services	3,908,869	471,970					267,533			11/1	4,648,372
519.30 - Other General Government - Operating Expenses	1,854,263	741,073		9,946							2,605,282
519.60 - Other General Government - Capital Outlay	1,001,200	355,907		1,497,648							1,853,555
519.80 - Other General Government - Grants and Aids		215,290		800,000							1,015,290
521.10 - Law Enforcement - Personnel Services	46,737,278	51,475		000,000							46,788,753
521.30 - Law Enforcement - Operating Expenses	7,735,739	57,522									7,793,261
521.60 - Law Enforcement - Operating Expenses	341,438	27,567		4,856,659							5,225,664
521.80 - Law Enforcement - Grants and Aids	341,430	518,625		4,630,639							518,625
522.10 - Fire Control - Personnel Services		14,255,018									14,255,018
522.30 - Fire Control - Personnel Services 522.30 - Fire Control - Operating Expenses											
1 0 1		3,201,139		00.007							3,201,139
522.60 - Fire Control - Capital Outlay	00 000 040	56,604		96,697							153,301
523.10 - Detention/Corrections - Personnel Services	30,338,246	8,111,189		04.500							38,449,435
523.30 - Detention/Corrections - Operating Expenses	8,851,334	2,150,477		31,520							11,033,331
523.60 - Detention/Corrections - Capital Outlay		233,687		13,476,896							13,710,583
524.10 - Protective Inspections - Personnel Services		1,000,150				1,685,355					2,685,505
524.30 - Protective Inspections - Operating Expenses		799,243				380,913					1,180,156
524.60 - Protective Inspections - Capital Outlay		118,919									118,919
525.10 - Emergency and Disaster Relief - Personnel Services	3,449,449	73,273									3,522,722
525.30 - Emergency and Disaster Relief - Operating Expenses	708,326	1,409,387									2,117,713
525.60 - Emergency and Disaster Relief - Capital Outlay	31,483	54,227									85,710
526.10 - Ambulance and Rescue Services - Personnel Services						10,657,021					10,657,021
526.30 - Ambulance and Rescue Services - Operating Expenses						4,343,176					4,343,176
526.60 - Ambulance and Rescue Services - Capital Outlay				154,043							154,043
527.80 - Medical Examiners - Grants and Aids	889,817										889,817
529.10 - Other Public Safety - Personnel Services	589,004	47,362									636,366
529.30 - Other Public Safety - Operating Expenses	146,070	558,623									704,693
529.60 - Other Public Safety - Capital Outlay	22,780	151,470									174,250
529.80 - Other Public Safety - Grants and Aids	20,000	3,227									23,227
534.10 - Garbage/Solid Waste - Personnel Services						2,889,624					2,889,624
534.30 - Garbage/Solid Waste - Operating Expenses						7,808,744					7,808,744
536.60 - Water/Sewer Services - Capital Outlay		177,421		404,736							582,157
537.10 - Conservation/Resource Management - Personnel Services	1,299,921	344,247									1,644,168
537.30 - Conservation/Resource Management - Operating Expenses	194,022	822,973				6,042					1,023,037
537.60 - Conservation/Resource Management - Capital Outlay	30,083	4,257,942									4,288,025
537.80 - Conservation/Resource Management - Grants and Aids		1,355,775									1,355,775
539.30 - Other Physical Environment - Operating Expenses		291		2,900							3,191
539.60 - Other Physical Environment - Capital Outlay				1,780,414							1,780,414
541.10 - Road/Street Facilities - Personnel Services	1,523,868	10,296,009		1,301,575							13,121,452
541.30 - Road/Street Facilities - Operating Expenses	1,024,668	6,145,361									7,170,029
541.60 - Road/Street Facilities - Capital Outlay	7,253	688,050		29,254,595							29,949,898

Thursday, April 18, 2024 Page 6 of 12

Thursday, April 18, 2024 Page 7 of 12

Account/Object Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
544.10 - Mass Transit - Personnel Services		6,751,794									6,751,794
544.30 - Mass Transit - Operating Expenses		5,688,009		252,513							5,940,522
544.60 - Mass Transit - Capital Outlay				458,840							458,840
544.80 - Mass Transit - Grants and Aids				22,990							22,990
552.30 - Industry Development - Operating Expenses		133		5,000							5,133
552.60 - Industry Development - Capital Outlay		4,124		7,770,672							7,774,796
552.80 - Industry Development - Grants and Aids		624,167		1,000,000							1,624,167
554.10 - Housing and Urban Development - Personnel Services		314,171									314,171
554.30 - Housing and Urban Development - Operating Expenses		369,847									369,847
554.60 - Housing and Urban Development - Capital Outlay		323,893									323,893
554.80 - Housing and Urban Development - Grants and Aids		3,503,395									3,503,395
559.10 - Other Economic Development - Personnel Services		0,000,000								1,160,765	1,160,765
559.30 - Other Economic Development - Operating Expenses		342,000								1,462,619	1,804,619
559.60 - Other Economic Development - Capital Outlay		012,000								785,316	785,316
559.80 - Other Economic Development - Grants and Aids		8,472,624								238,650	8,711,274
562.10 - Health - Personnel Services	1,270,765	5,772								230,030	1,276,537
562.30 - Health - Operating Expenses	364,627	27,826									392,453
562.60 - Health - Capital Outlay	304,027	1,529									1,529
	20,000	1,529									
562.80 - Health - Grants and Aids	30,000	40.504									30,000
563.10 - Mental Health - Personnel Services	000 000	43,501									43,501
564.30 - Public Assistance - Operating Expenses	203,038			04.400							203,038
569.10 - Other Human Services - Personnel Services	443,989			61,193							505,182
569.30 - Other Human Services - Operating Expenses	120,185	12,146		63,097							195,428
569.80 - Other Human Services - Grants and Aids	145,725										145,725
571.10 - Libraries - Personnel Services		3,225,117									3,225,117
571.30 - Libraries - Operating Expenses		1,761,967									1,761,967
571.60 - Libraries - Capital Outlay		648,549									648,549
572.10 - Parks/Recreation - Personnel Services	928,654	4,913		516,134							1,449,701
572.30 - Parks/Recreation - Operating Expenses	424,806	88,213		893,076							1,406,095
572.60 - Parks/Recreation - Capital Outlay		69,495		425,967							495,462
573.30 - Cultural Services - Operating Expenses		1,968									1,968
575.30 - Special Facilities - Operating Expenses						7,153,591					7,153,591
579.30 - Other Culture/Recreation - Operating Expenses		2,683									2,683
579.60 - Other Culture/Recreation - Capital Outlay		655,379									655,379
581.90 - Interfund Transfers Out - Other Uses	13,330,053	7,537,594		13,299,545		3,977,548	4,359				38,149,099
601.10 - Court Administration - Personnel Services		274,532									274,532
601.30 - Court Administration - Operating Expenses		22,454									22,454
602.30 - State Attorney Administration - Operating Expenses		451,449									451,449
602.60 - State Attorney Administration - Capital Outlay		54,783									54,783
603.30 - Public Defender Administration - Operating Expenses		163,792									163,792
604.10 - Clerk of Court Administration - Personnel Services	676,616										676,616
604.30 - Clerk of Court Administration - Operating Expenses	135,110										135,110
604.80 - Clerk of Court Administration - Grants and Aids	674,450										674,450
605.30 - Judicial Support - Operating Expenses	21 1,130	75,468									75,468
607.10 - Appeals - Personnel Services	95,306	, .00									95,306
607.30 - Appeals - Operating Expenses	4,337									+	4,337
608.10 - Jury Management - Personnel Services	116,354										116,354
608.30 - Jury Management - Operating Expenses	186,186									+	186,186
614.10 - Clerk of Court - Personnel Services	815,551										815,551
OTT. TO STORE OF SOURCE TO SOURCE OF WICES	010,001							<u> </u>			010,001

Thursday, April 18, 2024 Page 8 of 12

Thursday, April 18, 2024 Page 9 of 12

Account/Object Code	General	Special Revenue	Debt Service	Capital Projects	Permanent	Enterprise	Internal Service	Pension	Trust	Component Units	Total
614.30 - Clerk of Court - Operating Expenses	8,058										8,058
622.30 - Drug Court - Operating Expenses		16,544									16,544
622.80 - Drug Court - Grants and Aids		6,548									6,548
634.10 - Clerk of Court - Personnel Services	287,861										287,861
634.30 - Clerk of Court - Operating Expenses	3,747										3,747
654.10 - Clerk of Court - Personnel Services	417,102										417,102
654.30 - Clerk of Court - Operating Expenses	16,254										16,254
664.10 - Domestic Violence Court - Personnel Services	190,428										190,428
674.10 - Clerk of Court - Personnel Services	591,613	346,133									937,746
674.30 - Clerk of Court - Operating Expenses	11,982	17,564									29,546
689.10 - Other Circuit Court-Juvenile - Personnel Services		102,224									102,224
689.30 - Other Circuit Court-Juvenile - Operating Expenses		12,783									12,783
694.10 - Clerk of Court - Personnel Services	120,764										120,764
694.30 - Clerk of Court - Operating Expenses	1,216										1,216
711.10 - Courthouse Security - Personnel Services	3,427,698										3,427,698
711.30 - Courthouse Security - Operating Expenses	13,257	378,652									391,909
711.60 - Courthouse Security - Capital Outlay		102,398									102,398
712.60 - Courthouse Facilities - Capital Outlay				5,292							5,292
713.10 - Information Systems - Personnel Services		465,467									465,467
713.30 - Information Systems - Operating Expenses	182,076	874,476									1,056,552
713.60 - Information Systems - Capital Outlay	133,743	51,238									184,981
714.10 - Public Law Library - Personnel Services		62,240									62,240
714.30 - Public Law Library - Operating Expenses		23,460									23,460
715.80 - Legal Aid - Grants and Aids		124,688									124,688
716.10 - Clerk of Court Related Technology - Personnel Services		256,229									256,229
716.30 - Clerk of Court Related Technology - Operating Expenses		177,066									177,066
716.60 - Clerk of Court Related Technology - Capital Outlay		383,801									383,801
719.10 - Other Operating Court Costs - Personnel Services	301,680	49,756									351,436
719.30 - Other Operating Court Costs - Operating Expenses	22,743	3,175									25,918
724.10 - Clerk of Court - Personnel Services	814,201										814,201
724.30 - Clerk of Court - Operating Expenses	7,338										7,338
744.10 - Clerk of Court - Personnel Services	214,539										214,539
744.30 - Clerk of Court - Operating Expenses	1,438										1,438
752.30 - Alternative Dispute Resolutions - Operating Expenses		1,831									1,831
764.10 - Clerk of Court - Personnel Services	642,160										642,160
764.30 - Clerk of Court - Operating Expenses	8,292										8,292
Grand Total	183,363,586	106,395,209	14,724,005	78,462,948		39,429,532	36,699,877			3,716,294	462,791,451

Data Element Worksheet Report for FYE: 2018, Escambia

# **Affiliates Report for FYE 2018**

Thursday, April 18, 2024 Page 10 of 12

Thursday, April 18, 2024 Page 11 of 12

Affiliated Entity	Туре	Total Revenues	Total Expenditures	Total Debt
Special District - Community Redevelopment Agency of Escambia County	Blended in Primary Report	\$1,983,166	\$1,784,240	
Special District - Escambia County Area Transit Authority	Blended in Primary Report	\$14,529,209	\$13,197,981	
Special District - Escambia County Housing Finance Authority	Independently Reported	\$1,422,635	\$3,083,456	\$11,090,435
Special District - Escambia County Law Library	Independently Reported	\$88,311	\$85,700	\$0
Special District - Escambia Health Facilities Authority	Independently Reported	\$258,054	\$855,993	\$0
Special District - Santa Rosa Island Authority	Discretely Reported	\$5,246,343	\$3,716,294	

Thursday, April 18, 2024 Page 12 of 12